

INSTITUTIONAL DUE DILIGENCE & DONOR CONFIDENCE DOSSIER

A premium institutional assurance document for
foundations, major donors and philanthropic partners.

*Trust should not depend on a story alone.
It should be built through governance,
evidence, stewardship and accountability.*

01 — EXECUTIVE ASSURANCE

A foundation built for responsible giving.

Every philanthropic investment begins with a question: **Can we trust this institution to turn resources into meaningful, responsible and lasting impact?**

AGAMA Charity believes that trust should never rest on a compelling story alone. It should be supported by governance, evidence, financial discipline, safeguarding, transparent communication and a willingness to submit to appropriate donor due diligence.

AGAMA Charity is a Tanzania-based nonprofit organisation founded in 2011. Its public institutional materials describe a mission centred on education, child wellbeing, community opportunity and sustainable development, with a long-term ambition to strengthen local capacity and opportunity.

This dossier gives prospective donors a clear view of the institution behind the programmes: who we are, how we approach stewardship, how risks are considered, how impact is monitored, and what evidence can be made available for review.

“We would rather be precise than impressive.”

DONOR QUESTION

What is the organisation, how is it governed, and what controls protect donor resources?

AGAMA RESPONSE

Open institutional dialogue, supporting documentation, clear project budgets, safeguarding, monitoring and donor reporting.

Institutional ID: AGAMA Charity • Tanzania • Founded 2011 • Certificate No. CBO/KRT/3587 under the Ministry of Community Development, Gender and Children of the United Republic of Tanzania, as stated on AGAMA's public website.

02 — THE STORY BEHIND THE INSTITUTION

From one-to-one commitment to institutional philanthropy.

AGAMA's story is rooted in a simple conviction: philanthropy becomes more meaningful when support remains connected to real people, real communities and real outcomes.

The organisation's public history identifies AGAMA Charity as founded in 2011. Its institutional philosophy now frames philanthropy as an investment in human potential—moving beyond short-term relief toward opportunity, dignity, resilience and long-term value.

The current programme portfolio publicly presented by AGAMA includes village early learning, orphan and vulnerable children education, Hadzabe children education and opportunity, Maasai learning and solar access, village dental care, and environmental initiatives.

EDUCATION

Protecting access to learning, early childhood opportunity and educational continuity.

PROTECTION

Keeping child dignity, safety and wellbeing central to programme design.

OPPORTUNITY

Supporting community and livelihood pathways that can strengthen future independence.

The institutional direction is deliberately broader than the language of charity alone.

***Evidence over assumption. Partnership over dependency.
Dignity over charity. Long-term value over short-term visibility.
Impact over activity.***

This is the standard AGAMA seeks to build as it develops relationships with international foundations, major philanthropists and institutional partners.

03 — PURPOSE & THEORY OF CHANGE

Investing in people. Building stronger futures.

AGAMA's public institutional purpose is to invest in opportunity and strengthen the conditions in which individuals and communities can thrive. The organisation describes its approach as bringing together philanthropic capital, local knowledge, trusted partnerships and long-term thinking.

THE PATHWAY

01	INPUT	Donor funding • expertise • partnerships • local knowledge
02	ACTION	Education • child wellbeing • community initiatives • livelihood support
03	OUTPUT	Children reached • resources delivered • opportunities created
04	OUTCOME	Greater continuity • capability • stability • independence
05	IMPACT	People and communities better positioned to shape their own futures

THE DONOR TEST

What changed because the investment was made—not simply how much was spent?

THE AGAMA RESPONSE

Define the purpose, budget, activities, indicators, evidence and sustainability pathway before reporting the result.

The strongest project narrative is therefore not money → activity. It is investment → delivery → evidence → change → learning.

04 — GOVERNANCE & INSTITUTIONAL OVERSIGHT

Accountability begins at the top.

AGAMA's governance philosophy is based on a clear distinction between oversight and implementation. The governing body should provide strategic and fiduciary oversight, while management and programme personnel are responsible for day-to-day delivery.

MISSION Protect the charitable purpose and keep decisions aligned with the organisation's mandate.	FIDUCIARY Review budgets, stewardship, financial sustainability and material institutional risks.	OVERSIGHT Maintain accountability for safeguarding, leadership, programme quality and donor confidence.
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Core governance responsibilities

- Protect the mission and charitable purpose.
- Provide strategic direction and institutional oversight.
- Review financial stewardship, budgets and sustainability.
- Oversee safeguarding, risk and compliance.
- Provide accountability to donors, beneficiaries and stakeholders.
- Review programme performance and learning.
- Support responsible institutional development.

For major donor review, AGAMA can assemble a governance evidence pack containing governing documents, board information, relevant policies, minutes or resolutions where appropriate, and supporting institutional records.

05 — FINANCIAL STEWARDSHIP

Every donor contribution carries a responsibility.

AGAMA treats donor resources as entrusted capital. The objective of financial stewardship is not merely to show that money was spent, but to demonstrate that it was spent for an approved purpose, with appropriate documentation and oversight.

BUDGET

Projects should begin with defined objectives, cost categories and realistic assumptions.

EVIDENCE

Material expenditure should be supported by receipts, invoices, quotations or other appropriate records.

REPORTING

Donors should be able to understand funding received, expenditure, progress and material variances.

Core stewardship controls

- Project-level budgets and defined funding purposes.
- Supporting documentation for material expenditure.
- Appropriate approval and review of expenditure.
- Asset documentation where donor funds create project assets.
- Separation of organisational finances from commercial activities.
- Financial reporting and reconciliation.
- Appropriate professional review or audit where required or applicable.

AGAMA's public website explicitly distinguishes AGAMA Charity from AGAMA Tours & Safaris, stating that the organisations have separate purposes, financial responsibilities, records and accountability structures, and that donations intended for the charity are not treated as tourism-business revenue.

06 — FUND SAFEGUARDING & PROCUREMENT

Protecting the money entrusted to us.

A donor should be able to follow the pathway from contribution to intended outcome. AGAMA's institutional approach is therefore built around traceability, documentation and responsible approval.

FUND SAFEGUARDING PATHWAY

DONOR	Funding purpose agreed
BUDGET	Costs defined
APPROVAL	Authorisation and controls
DELIVERY	Supplier / programme expenditure
EVIDENCE	Receipts, invoices, records
REPORT	Financial + programme accountability

Procurement principles

- Where practical, compare supplier pricing for material purchases.
- Document quotations and procurement decisions where appropriate.
- Avoid undisclosed conflicts of interest.
- Confirm delivery of goods or services.
- Maintain asset records where applicable.
- Use direct supplier payments where practical and appropriate.

The control environment should scale with the size and risk of the project. Larger institutional grants warrant stronger documentation, segregation and reporting.

07 — CHILD SAFEGUARDING & COMMUNITY PROTECTION

People come before programmes.

AGAMA's public safeguarding statement places the safety, dignity, rights and best interests of every child at the centre of its work. It states that safeguarding should inform programme design, partner selection, community engagement, communications and delivery.

A credible safeguarding culture should be visible in practice—not only in policy language.

PREVENT Safer recruitment, codes of conduct, appropriate adult-child boundaries and risk-aware programme design.	RESPOND Clear routes for raising concerns, escalation and appropriate action when a safeguarding concern arises.	PROTECT Confidentiality, dignity and the best interests of children and vulnerable people.
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Safeguarding expectations

- Children should be treated as individuals with rights, dignity and agency.
- Programme staff, volunteers and partners should understand their safeguarding responsibilities.
- Child images and stories should be handled with care and appropriate consent.
- Concerns should have a clear route for reporting and escalation.
- Programme objectives must never override child safety.

For institutional partners, the safeguarding due-diligence pack should include the current safeguarding policy, code of conduct, reporting pathway, designated safeguarding responsibility and relevant training or implementation evidence.

08 — PROGRAMME PORTFOLIO

Where institutional purpose becomes practical action.

AGAMA's public project portfolio demonstrates a focus on education, child wellbeing, community development and practical opportunity.

PROGRAMME	INSTITUTIONAL PURPOSE
Village Early Learning Initiative	Strengthening early childhood learning, educator development, wellbeing, inclusion and community participation.
Orphan & Vulnerable Children Education	Supporting educational continuity, learning essentials, child protection and pathways toward independence.
Hadzabe Children Education & Opportunity	Expanding educational opportunity for children in a community facing geographic and structural barriers.
Maasai Learning & Solar Access	Connecting learning opportunity with practical renewable-energy access in rural communities.
Village Dental Care	Supporting oral health care and education for children and communities with limited access to dental services.
Environmental Initiatives	Community-facing environmental activity, including the public Trees Planting Project.

Programme principle

A project should be judged by what it makes possible—not only by what it distributes.

09 — EDUCATION, CHILDREN & BENEFICIARY ACCOUNTABILITY

Education is an investment in future agency.

AGAMA's education work is framed around the practical barriers that can prevent children from remaining in school: fees, learning materials, uniforms, continuity of support and wider vulnerability. Its public sponsorship materials state that individual needs vary and that donor contributions should be connected to documented educational needs rather than assumed unit costs.

THE CHILD

A child should be seen as an individual with rights, potential, privacy and a future—not as a fundraising statistic.

THE DONOR

A donor should be able to understand the purpose of support, the intended beneficiary group, the budget and the evidence of progress.

Beneficiary accountability

- Transparent and appropriate beneficiary selection.
- Verified education or support needs where appropriate.
- Safeguarding and privacy considerations.
- Beneficiary or caregiver feedback where appropriate.
- Monitoring of educational continuity and programme outcomes.
- Clear escalation for complaints or protection concerns.

AGAMA's public education programme language emphasises a move from assistance toward opportunity: a school cost, learning material or continuity intervention should contribute to a broader pathway in which a child can continue learning and eventually shape a more independent future.

10 — MONITORING, EVALUATION & LEARNING

Good intentions need evidence.

AGAMA's monitoring philosophy should distinguish between money spent, activities delivered, outputs achieved and meaningful changes experienced by people and communities.

LEVEL	DONOR QUESTION
INPUT	What resources were invested?
ACTIVITY	What was delivered?
OUTPUT	Who or what was reached?
OUTCOME	What changed?
SUSTAINABILITY	What remains after funding?
LEARNING	What should change next time?

Possible indicators

- Children supported and educational continuity.
- Attendance or participation where measurable.
- Learning materials or infrastructure delivered.
- Livelihood assets established and functioning.
- Income-generating activity and transition milestones.
- Community participation and ownership.
- Expenditure against approved budget.
- Beneficiary feedback and safeguarding observations.

*The discipline is simple: **Promise** → **Fund** → **Deliver** → **Measure** → **Report** → **Learn**.*

11 — RISK MANAGEMENT & INTEGRITY

Responsible organisations anticipate risk.

Institutional philanthropy carries financial, programme, safeguarding, operational, compliance and reputational risks. AGAMA's donor-facing framework should make those risks visible and establish proportionate controls.

RISK	EXPOSURE	CONTROL RESPONSE
FINANCIAL	Misuse, loss or insufficient documentation	Budget controls • approvals • receipts • reconciliation
PROGRAMME	Failure to deliver intended intervention	Milestones • monitoring • corrective action
SAFEGUARDING	Harm to children or vulnerable people	Safeguarding policy • reporting • escalation
COMPLIANCE	Failure to meet applicable obligations	Governance review • documentation • professional advice
REPUTATION	Loss of donor or community confidence	Transparency • accurate reporting • issue management
SUSTAINABILITY	Project becomes indefinitely dependent	Exit/transition planning • local ownership

Integrity principles

- No deliberate diversion or misrepresentation of donor resources.
- Potential conflicts of interest should be disclosed and managed.
- Procurement decisions should be appropriately documented.
- Material concerns should be escalated through appropriate governance channels.
- Donor reporting should communicate both achievements and significant challenges.

12 — MAJOR DONOR PARTNERSHIP

See beyond the donation.

Major philanthropy can help move a project from a single intervention toward a durable programme. AGAMA's public donor materials invite foundations, philanthropists, family offices, corporate foundations and institutional partners to explore larger education and community partnerships.

A major donor partnership can be structured around a defined investment thesis:

THE CASE Why this problem matters, who is affected and why AGAMA is positioned to respond.	THE INVESTMENT Funding requirement, budget, timeline, milestones and risk assumptions.	THE EVIDENCE Baseline, outputs, outcomes, financial reporting, learning and sustainability.
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Suggested major-donor engagement cycle

- 1. DISCOVER** → institutional conversation and programme context
- 2. DUE DILIGENCE** → legal, governance, finance, safeguarding and programme review
- 3. DESIGN** → investment case, budget, milestones and reporting framework
- 4. INVEST** → documented grant or philanthropic contribution
- 5. REPORT** → financial and programme evidence
- 6. LEARN & SCALE** → assess what should continue, adapt or grow

The aim is a relationship in which the donor has confidence not because risk has been ignored, but because risk, evidence and accountability have been openly addressed.

13 — DONOR DUE-DILIGENCE MATRIX

Evidence should sit behind the story.

For institutional partners, AGAMA can organise a digital due-diligence room around the following evidence categories.

AREA	EVIDENCE SET
LEGAL & INSTITUTIONAL	Registration/certificate • governing documents • institutional profile
GOVERNANCE	Board structure • roles • conflict-of-interest documentation • oversight records
FINANCE	Financial records • budgets • procedures • audit / independent review where available
SAFEGUARDING	Safeguarding policy • code of conduct • reporting pathway • designated responsibility
PROGRAMMES	Project proposals • budgets • implementation plans • monitoring evidence
RISK & COMPLIANCE	Risk framework • procurement • anti-fraud • relevant compliance records
DONOR REPORTING	Financial reports • narrative reports • project updates • supporting evidence

Verification language

VERIFIED Evidence has been formally confirmed and is available for appropriate review.	AVAILABLE ON REQUEST The document exists and can be provided subject to confidentiality or applicable restrictions.	IN DEVELOPMENT The framework is being formalised as part of institutional strengthening.
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This distinction is important. AGAMA should never imply that an audit, policy, certification or compliance document is complete unless the underlying evidence exists.

14 — CLOSING COMMITMENT

Responsible giving deserves responsible partnership.

A donor's decision to support AGAMA Charity is ultimately a decision about trust: trust in the mission, the people, the governance, the stewardship, the safeguarding systems and the evidence.

AGAMA invites appropriate institutional partners to ask questions, request documents, examine budgets, understand programmes and hold the organisation accountable for the commitments it makes.

*“We believe the strongest donor relationship is not built when a donor simply says, ‘We believe you.’ It is built when a donor can say: **We have examined the institution, we understand the risks, we have seen the evidence—and we believe this is a responsible organisation with which to build lasting impact.**”*

AGAMA CHARITY

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INSTITUTIONAL REVIEW

Supporting governance, finance, safeguarding and programme documentation can be assembled for appropriate donor due diligence.

Public institutional information: www.agamacharity.org

ACCOUNTABLE LEADERSHIP • RESPONSIBLE STEWARDSHIP • SHARED PURPOSE

AGAMA CHARITY

Building a future worth investing in.

Sources for institutional facts include AGAMA Charity's public website, including its institutional profile, safeguarding statement, project pages and donor-facing materials. Final donor submission should be accompanied by the underlying documents and current verification status.